

CONFERENCE PRESENTATIONS

Frank T. Anbari

Assistant Professor

Department of Decision Sciences

The George Washington University

SUMMARY

The results of my research are further highlighted by over 80 successful presentations of findings at prestigious conferences including *PMI[®] Research Conference*, *International Research Network on Organizing by Projects (IRNOP)*, *International Project Management Association (IPMA) World Congress on Project Management*, *American Statistical Association Joint Statistical Meetings*, *International Association of Business and Economics*, *European Academy of Management*, *PMI[®] Congresses*, and *NASA PM Challenge Conference*.

D.1 REFEREED CONFERENCE PRESENTATIONS

42. **Anbari, F. T.** and Ashurbekov, R. K. (2007). "Project Management Research, Education, and Training in Transition Economies: The Case of Uzbekistan," presented by **Anbari, F. T.** at the *International Association of Business and Economics Annual Conference: Research / Teaching Excellence in Business and Economics*, Las Vegas, Nevada.
41. **Anbari, F. T.** and Huemann, M. (2007). "Project Auditing: A Tool for Compliance, Governance, Empowerment, and Improvement," presented by **Anbari, F. T.** at the *International Association of Business and Economics Annual Conference: Research / Teaching Excellence in Business and Economics*, Las Vegas, Nevada.
40. **Anbari, F. T.**, Cioffi, D. F., and Forman, E. H. (2007). "Integrating Performance Measures for Effective Project and Program Portfolio Leadership," presented by **Anbari, F. T.**, Cioffi, D. F., and Forman, E. H. at the *Project Management Institute (PMI[®]) Global Congress 2007–North America*, Atlanta, GA, Project Management Institute.
39. Bredillet, C. N., Turner, J. R., and **Anbari, F. T.** (2007). "Schools of Thought in Project Management Research," presented by Turner, J. R. at *IPMA 21st World Congress on Project Management*, Krakow, Poland, International Project Management Association (IPMA).
38. Kwak, Y.H., Wetter, J., and **Anbari, F. T.** (2006). "Understanding the Interrelationships between Project Management and Six Sigma Method," presented by Kwak, Y.H., Wetter, J., and **Anbari, F. T.** at *PMI Research Conference*, Montreal, Canada.
37. Lucas, J. M. and **Anbari, F. T.** (2005). "Using Fractional Factorial Split-Plots: Minimum Aberration or Optimum Blocking?" presented by Lucas, J. M. at the *American Society for Quality and American Statistical Association 49th Annual Fall Technical Conference, Statistics: The Gateway to Improved Quality*, St. Louis, MO.

36. **Anbari, F. T.** and Kwak, Y.H. (2005). "Six Sigma, Programs, and Proactive Risk Management," presented by **Anbari, F. T.** and Kwak, Y.H. at *NASA PM Challenge 2005 Conference*, University of Maryland, College Park, MD.
35. **Anbari, F. T.** (2004). "Strategy Deployment through Project Management and Six Sigma," *20th Annual Washington Consortium of Business Schools Faculty Research Forum*, Howard University, Washington, DC.
34. **Anbari, F. T.**, Khilkhanova, E., Romanova, M., and Umpleby, S. (2004). "Managing Cultural Differences in International Projects," presented by **Anbari, F. T.** at the *International Association of Business and Economics Annual Conference: Research / Teaching Excellence in Business and Economics*, Las Vegas, Nevada.
33. Umpleby, S. and **Anbari, F. T.** (2004). "Strengthening the Global University System and Enhancing Projects Management Education," presented by **Anbari, F. T.** at the *International Association of Business and Economics Annual Conference: Research / Teaching Excellence in Business and Economics*, Las Vegas, Nevada.
32. Rad, P. F. and Levin, G. (2004). "Using Metrics as a catalyst in Achieving Successful Project Performance," presented with enhancements on behalf of the authors by **Anbari, F. T.** at the *Project Management Institute (PMI®) Global Congress 2004–North America*, Anaheim, CA.
31. **Anbari, F. T.** (2004). "Applications and Extensions of Earned Value Management in Projects," presented by Jokinen, T. on behalf of the author at *NORDNET 2004 International PM Conference*, Helsinki, Finland.
30. Bani-Ali, A. S. and **Anbari, F. T.** (2004). "Project Management Software Acceptance and Its Impact on Project Success," presented by **Anbari, F. T.** at *IRNOP VI Project Research Conference*, Turku, Finland, International Research Network on Organizing by Projects (IRNOP).
29. Voetsch, R. J., Cioffi, D. F., and **Anbari, F. T.** (2004). "Project Risk Management Practices and their Association with Reported Project Success," presented by Voetsch, R. J. at *IRNOP VI Project Research Conference*, Turku, Finland, International Research Network on Organizing by Projects (IRNOP).
28. **Anbari, F. T.** (2004). "Optimal Blocking with One Hard-to-change Factor," presented at the *American Statistical Association Joint Statistical Meetings: Statistics as a Unified Discipline*, Toronto, Ontario, Canada.
27. **Anbari, F. T.** and Kwak, Y.H. (2004). "Success Factors in Managing Six Sigma Projects," presented by Kwak, Y.H. and **Anbari, F. T.** at *PMI Research Conference*, London, UK, Project Management Institute.

26. **Anbari, F. T.** (2004). "A Systems Approach to Six Sigma Quality, Innovation, and Project Management," presented at the 7th *International Conference on Systems Thinking, Innovation, Quality, Entrepreneurship and Environment (STIQE 2004)*, Maribor, Slovenia.
25. Umpleby, S. and **Anbari, F. T.** (2004). "High Performing Research Teams: The Case of the Biological Computer Laboratory," presented by Umpleby, S. at the 7th *International Conference on Systems Thinking, Innovation, Quality, Entrepreneurship and Environment (STIQE 2004)*, Maribor, Slovenia.
24. Umpleby, S. and **Anbari, F. T.** (2004). "Enhancing Project Management Education Through the Global University System," presented by **Anbari, F. T.** at *IPMA 18th World Congress on Project Management*, Budapest, Hungary, International Project Management Association (IPMA).
23. **Anbari, F. T.**, Khilkhanova, E., Romanova, M., and Umpleby, S. (2004). "Managing Cultural Differences in Projects," presented by **Anbari, F. T.** at *IPMA 18th World Congress on Project Management*, Budapest, Hungary, International Project Management Association (IPMA).
22. Umpleby, S. and **Anbari, F. T.** (2004). "Improving Global Project Management Education," presented by **Anbari, F. T.** at the *Project Management Institute (PMI®) Global Congress 2004-Europe*, Prague, The Czech Republic, Project Management Institute.
21. **Anbari, F. T.** (2004). "Governance of Six Sigma Projects," presented at the European Academy of Management (EURAM) Annual Conference, University of St Andrews, UK.
20. **Anbari, F. T.**, Khilkhanova, E., Romanova, M., and Umpleby, S. (2003). "Cultural Differences in Managing International Projects," presented by **Anbari, F. T.** at *pm days '03: Projects & Emotions*, Projektmanagement Group, Wirtschafts Universität, Roland Gareis Consulting, Vienna, Austria.
19. **Anbari, F. T.** (2003). "Using the Earned Value Method to Visualize Project Performance," presented at *ProjectWorld Conference*, Chicago, IL.
18. **Anbari, F. T.** (2003). "Six Sigma, Project Management, and Strategic Management of Technology," presented at *Portland International Conference on Management of Engineering and Technology (PICMET '03)*, Portland, Oregon.
17. **Anbari, F. T.** (2003). "Strategic Implementation of Six Sigma and Project Management - tutorial," presented at *Portland International Conference on Management of Engineering and Technology*.
16. **Anbari, F. T.** (2003). "Earned Value Management Method - tutorial," presented at *Portland International Conference on Management of Engineering and Technology*.

15. **Anbari, F. T.** and Romanova, M. (2003). "Six Sigma, Quality, Project Management, and Competitive Position," presented by Romanova, M. and **Anbari, F. T.** at *EURO / INFORMS Joint International Meeting*, Istanbul, Turkey.
14. **Anbari, F. T.** (2003). "An Integrated View of The Six Sigma Management Method and Project Management," presented at *IPMA 17th World Congress on Project Management [CD]*, Moscow, Russia, International Project Management Association (IPMA).
13. **Anbari, F. T.** (2003). "The Earned Value Analysis Method: Extensions and Simplifications," presented at *IPMA 17th World Congress on Project Management*, Moscow, Russia, International Project Management Association (IPMA).
12. Cleland, D. I. (2003). "The Societal Contribution of Project Management," presented with enhancements on behalf of the author by **Anbari, F. T.** at the *17th World Congress on Project Management*, Moscow, Russia, International Project Management Association.
11. **Anbari, F. T.** (2003). "Strategic Implementation of Six Sigma and Project Management," presented at the *Project Management Institute (PMI®) Global Congress 2003-Europe*, The Hague, The Netherlands, Project Management Institute.
10. **Anbari, F. T.** (2002). "Six Sigma Method and its Applications in Project Management," presented at the *Project Management Institute (PMI®) Annual Symposium / Seminars*, San Antonio, TX.
9. Dai, C. X., Wells, Jr., W. G., and **Anbari, F. T.** (2002). "The Role of the Project Management Office in Achieving Project Success," presented by Wells, Jr., W. G. at the *Project Management Institute's (PMI®) Annual Symposium / Seminars*, San Antonio, TX.
8. **Anbari, F. T.** (2001). "Applications and Extensions of the Earned Value Analysis Method," presented at the *Project Management Institute (PMI®) Annual Symposium / Seminars*, Nashville, TN.
7. **Anbari, F. T.** and Lucas, J. M. (1994). "Super-Efficient Designs," presented by **Anbari, F. T.** at the *American Society for Quality 48th Annual Quality Congress*, Las Vegas, Nevada.
6. **Anbari, F. T.** and Lucas, J. M. (1993). "Super-Efficient Designs When there are Hard-to-Change Factors," presented by Lucas, J. M. and **Anbari, F. T.** at the *ASA Joint Statistical Meetings*, San Francisco, CA.
5. **Anbari, F. T.** (1992). "Quality Improvement and Project Management in the Railway Industry," presented at *Comprail 92 International Conference*, Alexandria, VA.
4. Lucas, J. M., **Anbari, F. T.**, et al., (1992). "Split Plotting and Randomization in Industrial Experiments," presented by Lucas, J. M. at the *American Society for Quality Fall Technical Conference*, Philadelphia, PA. Co-recipient of the Shewell award for the best presentation and publication of papers presented at the conference.

3. **Anbari, F. T.**, Hirst, D. A., and Wolfson, H. (1985). “Data Base Management Systems: Transfer of Data from Mainframe to the Personal Computer for Performance Reporting,” presented by **Anbari, F. T.** at the *Symposium on Personal Computers in Railway Engineering*, American Railway Engineering Association, Dallas, TX.
2. **Anbari, F. T.** (1983). “An Operating System for Forecasting Project Cost at Completion,” presented by **Anbari, F. T.** at the *Third International Symposium on Forecasting*, International Institute of Forecasters, Philadelphia, PA.
1. **Anbari, F. T.** (1980). “An Operating Management Control System for Large Scale Projects,” presented by **Anbari, F. T.** at the *Ninth Annual Meeting, Northeast Regional Conference*, Decision Sciences Institute, Philadelphia, PA.

D.2 INVITED CONFERENCE PRESENTATIONS

40. **Anbari, F. T.** (2008). “Implementing Effective Project Selection Strategies for Lean Six Sigma Belts,” *The 2008 Summit on Lean Six Sigma for Service and Transactional Environments*, Arlington, VA.
39. **Anbari, F. T.** (2008). “Developing and Implementing a PMO in Order to Maximize Project Efficiency,” *The 2008 Project Management Office Summit*, Arlington, VA.
38. **Anbari, F. T.**, Khilkhanova, E., Romanova, M., and Umpleby, S. (2007). “Managing Cultural Differences in International Projects,” presented by Umpleby, S. at the International Project Management Day Conference, University of Maryland, College Park, MD.
37. **Anbari, F. T.** and Kwak, Y.H. (2007). “Project Management in the US Federal Government: The Case of the Federal Aviation Administration,” presented by **Anbari, F. T.** at the Third Workshop, Value of Project Management, Esbjerg, Denmark.
36. Hannon, J. (2007). “Effective Project Planning: Getting it Right from the Start,” presented with enhancements on behalf of the author by **Anbari, F. T.** at *The 2007 National Summit on Project Excellence for Government*, Arlington, VA.
35. **Anbari, F. T.** (2007). “Understanding the Relationship between Project Management and Six Sigma,” *The 2007 National Summit on Project Excellence for Government*, Arlington, VA.
34. **Anbari, F. T.** (2007). “Fully Utilizing your PMO: Implementing Key Techniques and Best-in-Class Practices to Execute a Successful Overall Project Plan,” *The 2007 Project Management Office Summit*, Arlington, VA.

33. **Anbari, F. T.** (2007). "Project Management for Results," *The Ninth Annual Government Performance Summit 2007*, Washington, DC.
32. **Anbari, F. T.** (2006). "The ABC's of the Project Management Office: Assessing the Situation, Building the Foundation, Complying with Regulations," *The 2006 Project Management Office Summit*, Arlington, VA.
31. **Anbari, F. T.** (2006). "Applying the Earned Value Management Approach to Performance-based Acquisition," *The 2006 Sixth Annual Federal Acquisition Summit*, Arlington, VA.
30. **Anbari, F. T.** (2006). "Incorporating EVM into the Project Timeline," *Project Portfolio Management Summit 2006*, Arlington, VA.
29. **Anbari, F. T.** and Umpleby, S. (2005). "Time and Requisite Variety: Lessons from Project Management," *American Society for Cybernetics 2005 Conference*, Washington, DC.
28. **Anbari, F. T.** (Keynote, 2005). "Project Management Trends in Government," *Government Specific Interest Group, Project Management Institute (PMI®) Congress–North America*, Toronto, ON, Canada.
27. **Anbari, F. T.** (2005). "Earned Value Management in Government," *The Performance Institute*, Arlington, VA.
26. **Anbari, F. T.** and Stefanou, H. (2005). "Project Management Maturity and OPM3®," *Proceedings of the 5th International Project & Programme Management Workshop "The link between Strategy, Programme & Project Management: new hype or real breakthrough? Questions, Researches, Facts."* [online], presented by **Anbari, F. T.** Graduate School of Management of Lille (ESC Lille), Lille, France.
25. Stefanou, H. and **Anbari, F. T.** (2005). "Trends in the Development of Project Management Maturity in the USA," *Proceedings of pm days '05: Project Management Maturity* [CD], presented by **Anbari, F. T.** Projektmanagement Group, University of Business and Economics (Wirtschafts Universität), Vienna, Austria.
24. **Anbari, F. T.**, Rad, P. F. and Levin, G. (2005). "Using Metrics as a Catalyst for Flawless Project Execution," presented by **Anbari, F. T.** at the *Project Management Institute (PMI®) North Jersey Chapter*, Edison, NJ.
23. **Anbari, F. T.** (2004). "How Can A Statistician Use Six Sigma as a Road to Success?" Presented at the *National Quality Month Statistics Symposium: Statistics in Industry*, American Society for Quality and Penn State University Great Valley, Malvern, PA.
22. **Anbari, F. T.** (2004). "Promising Practices in Governance of Six Sigma Projects," presented at the *4th International Project & Programme Management Workshop "Project/Program*

Governance, a Key to Project/Program Performance?” Graduate School of Management of Lille (ESC Lille), Lille, France.

21. **Anbari, F. T.** (2004). “GAC Academic Accreditation On-Site Visit: An On-Site Visitor’s Perspective,” presented at *PMI® Global Accreditation Center for Project Management (GAC) Academic Accreditation Workshop, PMI® Research Conference*, London, UK, Project Management Institute.
20. Romanova, M. and **Anbari, F. T.** (2003). “Organizational Development through Six Sigma and Project Management,” presented by Romanova, M. at the *12th Global Symposium 2003 “Taming the Future through Project Management,”* New Delhi, India.
19. **Anbari, F. T.** (2003). “Innovation, Six Sigma, and Organizational Strategy,” presented at the *2003 Professional Development Seminar of the Project Management Institute (PMI®) of South Florida “Project management excellence: Trends and best practices,”* Ft. Lauderdale, FL.
18. **Anbari, F. T.** (2003). “Project Management Workshop,” presented at the *Society of American Military Engineers (S.A.M.E.) Annual Meeting of the North Atlantic Region*, New York, NY.
17. **Anbari, F. T.** (2003). “Six Sigma Project Management: New Area for PM Research and Application,” presented at the *3rd Project & Programme Management Workshop “Organisational Learning & Knowledge Management in “Projectised” Environments: What is at Stake?”* Graduate School of Management of Lille (ESC Lille), Lille, France.
16. **Anbari, F. T.** (2003). Keynote: “Innovation, Project Management, and Competitive Position of Organizations and Society,” presented at the *Conference on Project Management in the 21st Century*, State University of Management, Moscow, Russia.
15. **Anbari, F. T.** (2003). “The Earned Value Analysis Technique: Simplifications and Extensions for Private and Public Sector Projects,” presented at the *Third Caribbean and Latin American Conference on Project Management*, Port of Spain, Trinidad.
14. **Anbari, F. T.** (2003). “Six Sigma, Project Management, and Competitive Advantage,” presented at the *Third Caribbean and Latin American Conference on Project Management*, Port of Spain, Trinidad.
13. **Anbari, F. T.** (2002). “The Earned Value Method: Quantifying the Traffic Lights on the Project Road,” presented at the *2002 Professional Development Seminar of the Project Management Institute (PMI®) of South Florida “Project management: The journey, not the destination,”* Ft. Lauderdale, FL.
12. **Anbari, F. T.** (2002). “The Earned Value Analysis Method and its Extensions,” presented at the *Project Management Institute (PMI®) Central Illinois Chapter Regional Conference*, Bloomington, IL.

11. **Anbari, F. T.** (2002). "Project Management for the New Millennium," presented at the *Society of American Military Engineers (S.A.M.E.) Annual Meeting of the North Atlantic Region*, Philadelphia, PA.
10. Blakiston, H. and **Anbari, F. T.** (2000). "Ten Proven Strategies for Implementing Successful Project Management Efforts," presented at *Project Management 2000*, Toronto, Canada.
9. **Anbari, F. T.** (1995). "Managing Re-engineering Projects," *World Congress on Strategies for Accelerating Maturity in Project Management*, New Delhi, India.
8. **Anbari, F. T.** (1994). "1995 Enhancements to the Baldrige Criteria: An Examiner's Perspective," presented at *The 1994 International Conference "Lessons Learned and Benefits Gained by Implementing the Baldrige Award Criteria: From World-Class Leadership to Customers as Partners"*, New York, NY.
7. **Anbari, F. T.** (1994). "Quality Management Certificate Programs," presented at *Making Statistics More Effective in Schools of Business Ninth Annual Conference*, hosted by the Graduate School of Management, Rutgers, The State University of New Jersey, New Brunswick, NJ.
6. **Anbari, F. T.** (1992). "Quality Improvement in Electrified Transportation Systems," presented at *500 Columbus '92 Congress on Evolution and Perspective of Electrified Transportation Systems*, Genoa, Italy.
5. **Anbari, F. T.** (1992). Keynote: "TQM Goes to College," presented at *Conference on Total Quality Management in Colleges and Universities*, Michigan State University, Troy, MI.
4. **Anbari, F. T.** (1991). "The Application of Total Quality Management to the Industrial Automation Industry," presented at the *7th International New Technology and Innovation Fair*, Turin, Italy.
3. **Anbari, F. T.** (1991). "The Deming Approach to Quality Management," presented at *The Interstate Truckload Carriers Conference*, Nashville, TN.
2. **Anbari, F. T.** (1989). "Project Management for Quality Control," presented at *Managing Quality Improvement Breakthroughs*, Ford Motor Company, Lansdale, PA.
1. **Anbari, F. T.** (1987). "Applications of Microcomputer Software Systems for the Management of Railway Projects - tutorial," presented at *Comprail 87 International Conference*, Frankfurt, Germany.

E. OTHER SCHOLARLY ENDEAVORS

9. **Anbari, F. T.** et al. (2008). “Round Table Discussion: Implementing a Project Management Office in a Government Agency,” *The 2008 Project Management Office Summit*, Arlington, VA.
8. **Anbari, F. T.** (2007). “Six Sigma Method and its Applications,” presented by invitation at the *University of Maryland, Jiangsu Construction Management Training Program*, College Park, MD.
7. Kerzner, H., **Anbari, F. T.**, Cleland, D. I. and Zeitoun, A. (1997–2007). *Project Management IQ*, Releases 1 through 9 [CD]. International Institute for Learning, New York, NY.
6. **Anbari, F. T.** et al. (2006). “Roundtable Discussion: How to Sell PPM to Skeptical Executives,” *Project Portfolio Management Summit 2006*, Arlington, VA.
5. Kerzner, H. and **Anbari, F. T.** (2005). “Best Practices in Project Management,” presented by **Anbari, F. T.** by invitation of the *Oil Company of Mexico (PEMEX)* in Ciudad del Carmen, Mexico. The presentation was simultaneously translated to Spanish and broadcasted to participants in another PEMEX location.
4. **Anbari, F. T.** (2003). “Project Management Strategy,” presented to the *senior executives of Cornell University*. This briefing was a part of the strategic process at Cornell that resulted in adoption of project management in services and systems throughout the University.
3. **Anbari, F. T.** and Kerzner, H. (2002). “In Search for Excellence in Project Management,” presented by **Anbari, F. T.** by invitation of the Office of the President of Mexico at the *Second Forum for Innovation and Quality in Government*, in Mexico City. The presentation was simultaneously translated to Spanish and broadcasted throughout Mexico. The honorable, Vicente Fox Quesada, President of Mexico, presided over this major conference.
2. **Anbari, F. T.** (1996). “Managing Special Projects,” in *Achieving Behavioral Excellence in Project Management, Live Interactive Satellite Videoconference*, [videotape], presented by Kerzner H., Cleland, D. I., and **Anbari, F. T.**, International Institute for Learning, New York, NY.
1. **Anbari, F. T.** (1988). “Software Review – Time Line 3.0: A Versatile New Software Release,” *Project Update*, American Management Association.